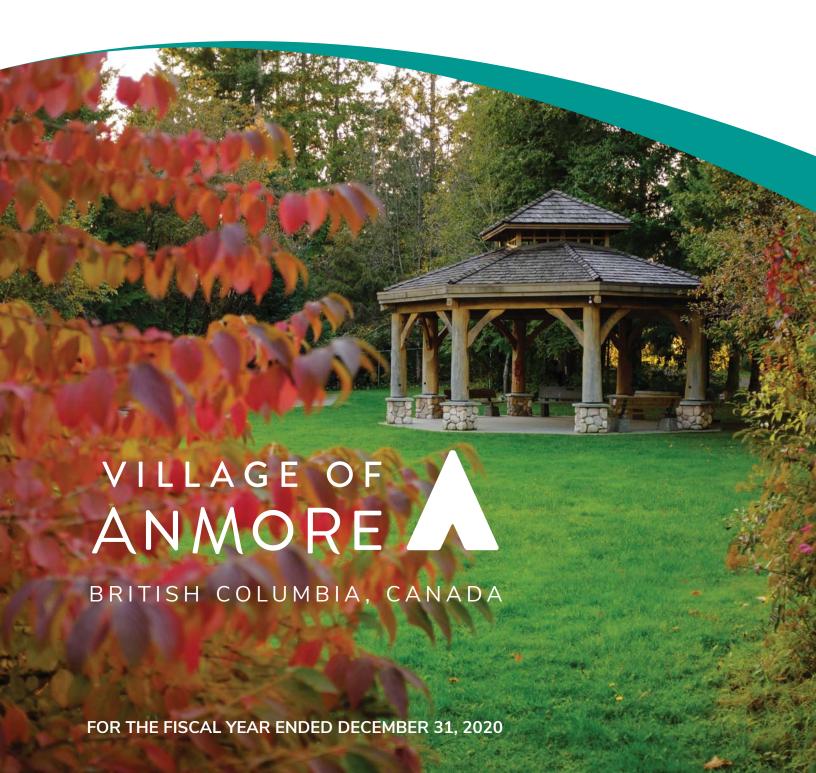
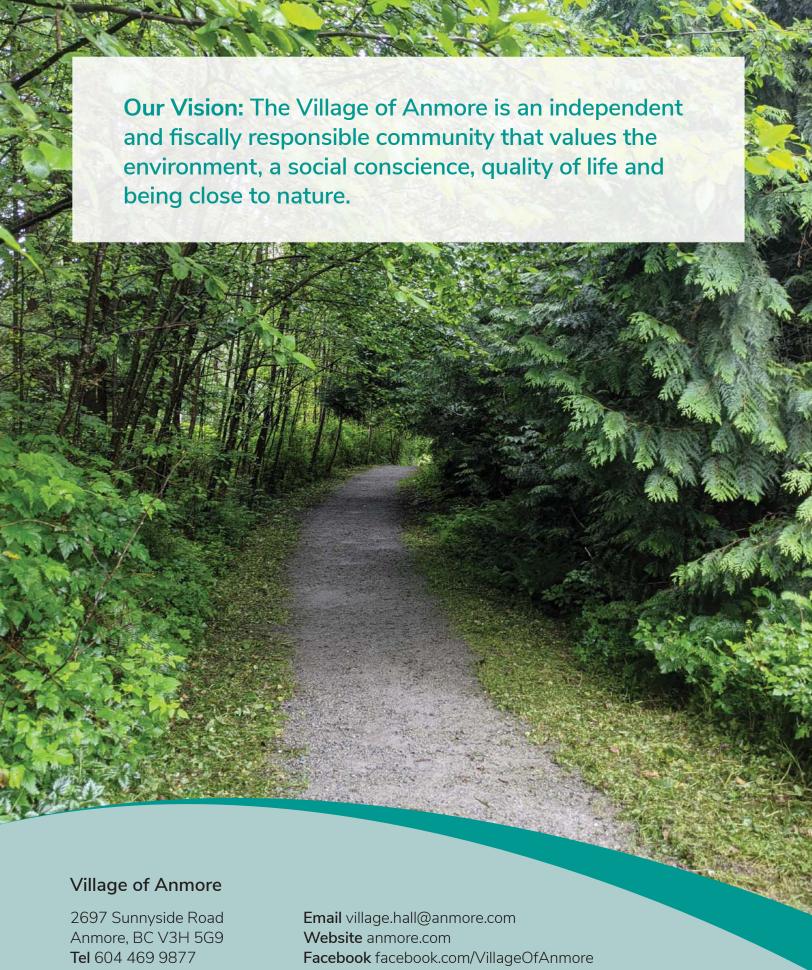
Annual Report 2020





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Front row, left to right: Councillor Polly Krier, Mayor John McEwen and Councillor Tim Laidler Back row, left to right: Councillor Paul Weverink and Councillor Kim Trowbridge

Message from the Mayor

Looking back on 2020, I'm proud of the way our community and the Village of Anmore dealt with the unprecedented challenges of the pandemic. From sharing nightly "howls" to support front-line workers to following provincial health restrictions, our residents stepped up and demonstrated the best attributes of our community: our ability to pull together to support each other. Council and Village staff also focused on how to support our residents. Staff had to be flexible, apply ingenuity and adapt quickly to changing requirements on a day-to-day basis. Thanks to their efforts, we maintained all of our core services, and we were able to move forward with a number of important projects for the community.

The Anmore Community Hub was one of our top priorities for the year as the temporary trailers currently being used for the Village Hall are not a viable long-term solution for administrative office space and do not provide adequate community space.

These trailers are also not designed to survive a significant natural disaster, which is a risk for the community as the Village Hall operates as the Emergency Operations Centre. In 2020, we held a series of public engagement opportunities - both virtual and in-person with health safety measures in place – to get input from the community on the proposed design for the Hub. Residents provided feedback on a range of design elements, including the entry area, community room, boardroom, basement space and exterior spaces. One of the top discussion points related to the size of the community room. Of those who responded, 65 indicated that the room was adequate as designed, 27 felt it should be increased and eight felt it should be reduced. Respondents also suggested ideas for future uses, such as a small coffee shop, and indicated that it was important to develop the exterior spaces. Council approved a detailed design to reflect this community input.

Continued >

Looking ahead to 2021, we continue to be on track with our strong financial position, and we are assessing how we can continue to mitigate risks and leverage opportunities to benefit our community.

One of the key concerns raised related to the cost of the building and the importance of sticking to a budget, which was initially estimated at \$6 to \$10 million. In response, Council approved a budget of \$8 million based on \$6.85 million for construction plus \$1.15 million in contingency, along with a plan to submit grant applications to help offset costs. Council also noted that future changes to the design may occur to stay within budget.

The Village also completed a number of community improvement projects that were delivered at less than half the \$1.1 million budgeted thanks to a \$570,000 grant from TransLink as well as the bids coming in at \$500,000 less than anticipated. The completed projects included pavement improvements, sidewalk upgrades and culvert replacements. A new transit shelter was installed and another is approved.

We were also pleased to complete some of the significant milestones needed to support the Anmore Green Estates (AGE) sewer connection. One of the challenges with this project has been that the Village has no authority in the area of septic system management or sewer connection. This meant that we had to go through multiple hoops to gain approval from the provincial government and Metro Vancouver for our membership in the Greater Vancouver Sewer and Drainage District (GVS&DD). A key step involved having the AGE property owners request a Local Area Service Bylaw so that we would have a legal mechanism to establish the sewer service and recover the annual fees on behalf of Metro Vancouver and the City of Port Moody. This Local Area Service Bylaw was adopted in February 2020.

We were then able to submit an application to the GVS&DD and the province. The provincial government approved the Village's application for membership to the GVS&DD through an Order in Council in June 2020, and the Metro Vancouver Board approved our application in July 2020. We have now completed all of the steps needed to support the sewer connection.

Given the importance of these projects, we are extremely pleased to see them completed over the past year, especially given the challenges imposed by the pandemic. Looking ahead to 2021, we continue to be on track with our strong financial position, and we are assessing how we can continue to mitigate risks and leverage opportunities to benefit our community. We will also share information and engage our community for their input as we move forward with new initiatives.

On behalf of Council, my thanks go to the staff, contractors and community members who helped us get so much done during a tough year. We are pleased to present this Annual Report for the Village of Anmore to highlight these and other achievements.

John McEwen

Mayor

Message from the Chief Administrative Officer

2020 was a year like no other in recent history. The implications of the global COVID-19 pandemic were felt deeply by us all. In March 2020, Council and staff were forced to pivot our operations and the way that we provide service to the residents of Anmore in order to ensure we supported the British Columbia Public Health Orders (PHOs) and helped to protect the health and safety of our community.

Closing Village Hall was one of the most significant requirements. Like many others, Village staff began working from home to ensure we could continue to provide services to our residents, while also overseeing their children's school work (sometimes with everyone working at the same dining room table). We adapted quickly to livestream Council meetings via the Zoom platform. For some, this has been a positive outcome of the pandemic as it is the first time that Anmore Council meetings could be livestreamed from home. We also adjusted our procedures to allow for remote public participation – a first for all B.C. local governments.

In June, when the first wave of COVID-19 subsided, we re-opened the Village Hall to the public with a COVID-19 Safety Plan in place for staff and visitors. Safety protocols included alcohol-based hand sanitizer, masks, physical distancing and stringent cleaning regimes. Village Hall staffing and public visit schedules became a weekly task to ensure that minimal staff were in the office at any given time, especially given our close quarters, in an effort to provide a safe environment. Although we had to cancel some of our regular community events, we enjoyed a summer of relative "freedom" from PHOs both at work and in our community.

After Thanksgiving, when the third wave of COVID-19 was upon us, even stricter restrictions were imposed through PHOs and the pleas of Dr. Bonnie Henry to limit our interactions with anyone outside of our "bubble" and work from home wherever possible. The Village Hall closed again to the public and Village staff worked primarily from home through the end of 2020.

The pandemic year was a turbulent and difficult time. As the CAO, I could not be prouder of my entire team over the past year.



They have shown resilience, adaptability and courage in the face of incredible uncertainty that was often frightening. No one hesitated to meet the needs of our community, and we were able to provide all of our municipal core services. In particular, our dedicated group of Public Works staff ensured that the essential services we provide, such as water and roads, were maintained for the health and safety of Anmore residents.

Despite many challenges, staff also accomplished a number of objectives in 2020. Significant work was completed on the detailed design of the Anmore Community Hub, with construction expected to begin in summer 2021. The Village undertook one of the largest road and sidewalk improvement projects since its incorporation and at less than half the anticipated cost thanks to a grant from TransLink and bids that came in well under anticipated cost. There was also a renewed focus on trail maintenance and development as a result of the droves of people spending more time outdoors.

As this report is published, the light at the end of the COVID-19 pandemic tunnel is getting closer and brighter. I feel strongly that the Village will return to our "new normal" with renewed enthusiasm and excitement as we work to serve our community.

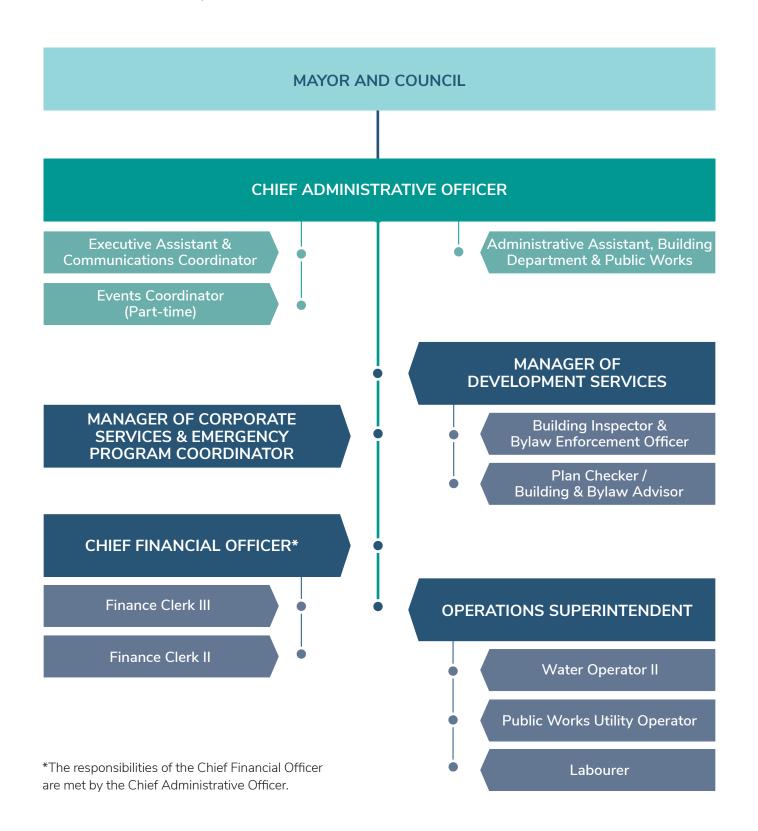
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Juli Halliwell

Chief Administrative Officer

Organization Chart

as at December 31, 2020

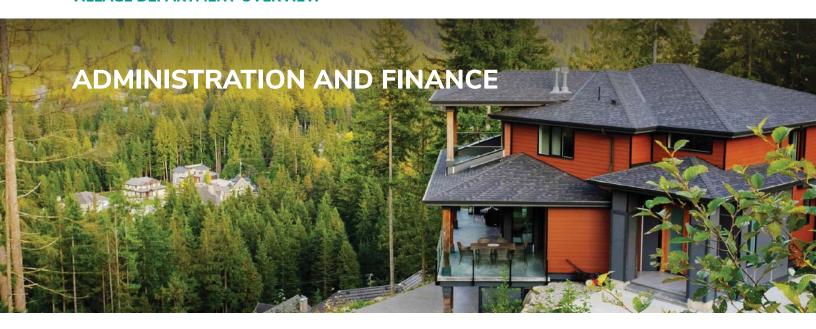




Village Department Overview

As a small organization, the Village of Anmore only has four departments and most of the managers have multiple responsibilities.

The following is an overview of the various departments and their role in the organization.

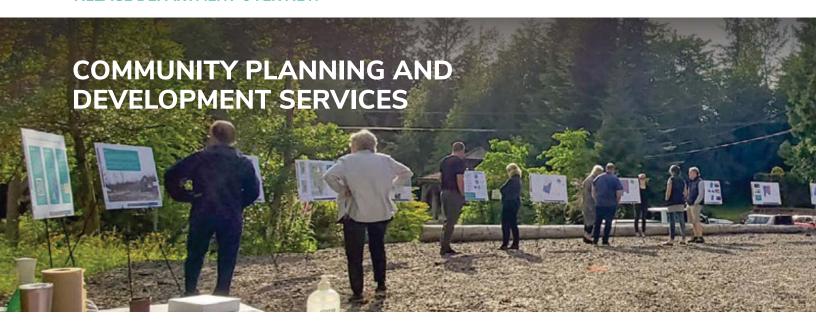


Administration and Finance are combined into one department as the Chief Administrative Officer (CAO) is responsible for both the overall management of the Village and its financial management as the Chief Financial Officer (CFO).

The CAO oversees the day-to-day operations of the Village, including the effective and efficient delivery of services to residents, members of the public and stakeholder groups. Human resources, economic development, communication and community engagement, and public land administration are also managed under Administration. In addition, the CAO provides Council with objective, professional advice in relation to municipal governance and community matters.

Because the CAO is also the CFO under the current organizational structure, all finance functions, including financial planning and budget management, as well as accounts payable and receivable are delivered through the joint Administration and Finance department.

- > Achieved 482 email notification subscribers
- > Posted 38 sign board notices
- > Distributed 4 Anmore Advisor newsletters



The Community Planning and Development Services department is responsible for both planning activities – including the Official Community Plan, Zoning Bylaw and other municipal bylaws – and overseeing development projects as part of guiding development in the community.

The Development Services area is responsible for issuing building permits to ensure that development follows all codes, safety standards bylaws and policies. This includes reviewing development applications to ensure community goals and development requirements are met and conducting building inspections. This department is also responsible for bylaws, which involves preparing and enforcing Village bylaws throughout the community, as well as proactive education and awareness, such as the Bear Aware program.

The Manager of Development Services also provides technical and policy advice to Council.

- > Implemented multiple communication measures to raise awareness about reducing bear attractants including postcards delivered to homes
- > Added extra bylaw coverage on summer weekends to deal with excessive lake traffic
- Conducted evening patrols for 9 weeks to address garbage/recycling infractions, and issued 129 warnings
- > Addressed 34 garbage/recycling bin work orders
- > Issued 98 Business Licences
- > Issued 21 Building Permits
- > Issued 93 Dog Licences
- > Issued 103 Fire Permits
- > Issued 31 Tree Permits

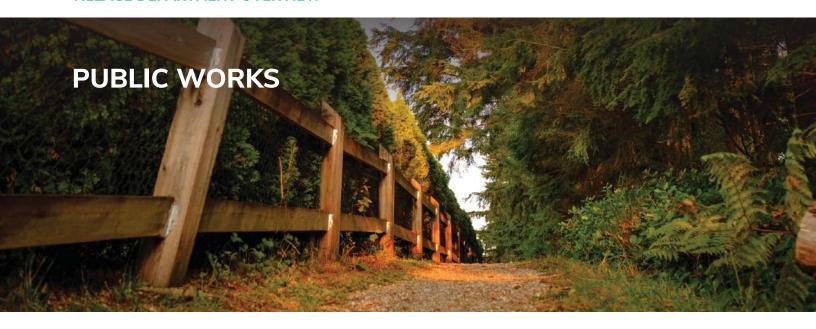


Corporate Services is responsible for all of the procedural and process advice related to municipal legislation, along with emergency management.

This includes all statutory and legislative duties assigned to the Corporate Officer under the Local Government Act and the Community Charter, such as managing all Council and Committee agendas and minutes and supporting Council procedural requirements. Corporate Services also manages records for the Village and coordinates Freedom of Information and Protection of Privacy Act requests.

The Emergency Management area is responsible for overseeing emergency response and preparedness measures, and coordination with external agencies. This includes supporting an Emergency Operations Centre activation if needed, as well as coordinating a Reception Centre if there is an evacuation.

- > Developed Anmore Emergency Guide
- Activated Village Emergency Operations Centre for COVID-19 response in March 2020, which remained activated for remainder of the year and into 2021
- > Recruited volunteers for a new term for Advisory Planning Commission and Board of Variance, and newly reinstated Public Safety Committee
- > Held 19 Regular Council Meetings
- > Held 1 Special Council Meeting
- > Held 2 Committee of the Whole Meetings
- > Held 1 Public Hearing
- > Held 17 Special In-Camera Meetings
- > Held 13 Committee meetings
- > Processed 3 Freedom of Information Requests
- > Prepared 23 bylaws for Council adoption



The Public Works department is responsible for maintaining the water system to support clean drinking water as well as ensuring there is a reliable water source and hydrants for fire protection.

Public Works is also responsible for the Village transportation network, including paving maintenance and sidewalk improvements, plowing and salting winter roads, and ditch and storm sewer maintenance. In addition, staff take care of municipal buildings, land and infrastructure, and manage parks, trails and pathways projects. They also do regular maintenance and control roadside vegetation.

While garbage and recycling are collected through a contracted service, Public Works oversees the contract.

- > Responded to 18 after-hours call-outs to address emergency issues in the community
- Completed trail improvement projects for Michael Rosen Trail, Pinnacle Trail, Ravenswood to Elementary Street, the trail at Thompson and the Spirit Park entrance
- Completed several community improvement projects including culvert replacements, sidewalk upgrades and widening, new paving on lower Sunnyside Road and installation of backflow prevention measures to protect water quality



Left to right: Before, during and after photos of paving on lower Sunnyside Road in 2020.

Emergency Services

Emergency response services for the Village of Anmore are delivered through two separate organizations: the Sasamat Volunteer Fire Department and the Coquitlam RCMP.



The Village of Anmore's fire protection services are provided through the Sasamat Volunteer Fire Department (SVFD).

The SVFD is a volunteer-based organization that receives funding from Anmore and Belcarra and is administered by Metro Vancouver.

There are currently 41 volunteer firefighters. There were 88 total call-outs (63 Anmore and 24 Belcarra) in 2020, which is slightly lower than the average 97 call-outs per year over the past five years.

- > 37 active responders (26 Anmore and 11 Belcarra)
- > 4 Field Incident Technicians (1 Anmore and 3 Belcarra)
- > 13 fire calls (8 Anmore and 5 Belcarra)
- > 39 medical emergencies (29 Anmore and 10 Belcarra)
- > 7 motor vehicle accidents (7 Anmore)
- > 6 power line issues (2 Anmore and 4 Belcarra)
- > 11 alarm responses (9 Anmore and 2 Belcarra)
- > 10 burning complaints (6 Anmore and 4 Belcarra)
- > 2 miscellaneous call-outs (2 Anmore)



The Village of Anmore's policing services are provided by the Coquitlam RCMP.

This includes both emergency and non-emergency response, as well as crime prevention support. There were 217 calls for service* in 2020, compared to 196 in 2019.

2020 SNAPSHOT*

Property Offences

- > 9 break and enter (residence, business, other)
- > 14 theft from auto
- > 7 theft (vehicle and other)
- > 10 mischief offences
- > 4 fraud

Person Offences

- > 7 assaults (all levels)
- > 4 uttering threats/harassing behaviour
- > 1 other/miscellaneous

Other Criminal Offences

- > 2 Firearms Act
- > 3 causing a disturbance
- > 2 other/miscellaneous

Traffic Calls

- > 9 collisions
- > 10 driving complaints

Other Calls

- > 12 bylaw (noise and other)
- > 20 suspicious (person, vehicle, circumstance)
- > 8 Mental Health Act

^{*} These statistics do not include any calls for service relating to Buntzen Lake.



2019-2022 Council Strategic Plan

VISION: The Village of Anmore is an independent and fiscally responsible community that values the environment, a social conscience, quality of life and being close to nature.



GOAL: We have an engaged community that is immensely proud of Anmore.

- a. Create a civic centre
- b. Increase Anmore's identity and influence
- c. Provide high-level communications
 - i. Training / professional assistance
 - ii. Public engagement
 - iii. Engage residents to assist in providing clear direction
 - iv. Entrance signs

- **d.** Continue to enhance community events and social engagement
- e. Increase community involvement
- f. Encourage diversity in community governance
- g. Practise environmental stewardship



GOAL: We have sustainable housing opportunities that represent the interests of all our citizens.

- a. Create opportunities for aging in place
- b. Create opportunities for young families
- c. Create opportunities for complementary mixed use
- d. Ensure the OCP aligns with strategic priorities



GOAL: Through collaborative relationships with government and stakeholder partners, we guarantee Anmore is self-sufficient in the future.

- **a.** Protect and enhance the future of neighbouring regional parks
- **b.** Provide alternative options for sewer collection and treatment
- **c.** Connect to the Metro Vancouver water system (GVWD) or alternate sources
- **d.** Ensure future transportation capacity for Anmore, neighbouring communities, and regional parks



GOAL: We provide responsive, efficient, transparent and engaged service.

- **a.** Continue to provide an effective and sustainable fire service
- **b.** Ensure Anmore continues to be an employer of choice
- c. Support the great staff in Anmore
- **d.** Continue measures to ensure long-term fiscal responsibility
- e. Maintain and enhance service levels



GOAL: We unleash the potential for great development that advances the interests of the community.

- **a.** Create opportunities to live, work, shop and play within Anmore
- **b.** Ensure that the expectations of potential developers are well defined
- c. Ensure any development of the IOCO lands is considered in a thoughtful and inclusive manner
- **d.** Create sub-area plans to define the future for the IOCO lands, Hillside and the Village Centre
- e. Establish Anmore as a destination
 - i. Gathering spaces
 - ii. Village Centre
 - iii. Linked trails
 - iv. Parking
- f. Provide guidance on development amenities
 - i. Review Community Amenity Contributions
 - ii. Review the Development Cost Charge Bylaw

PRIORITY PROJECTS

- > Build the Village Centre
- > Enhance the trail network
- > Diversify the tax base
- > Control our destiny
- > Financial security
- > Explore alternative housing opportunities

2020 PROGRESS REPORT Achievements Toward Strategic Goals

In spite of the challenges stemming from COVID-19, the Village of Anmore successfully completed a number of key projects and made progress towards achieving the goals in Council's Strategic Plan. The following is a summary of some of the significant achievements in 2020 aligned with how they support Council's strategic initiatives and priority projects.

GOAL: WE HAVE AN ENGA	GED COMMUNITY THAT IS IMMENSELY PROUD OF ANMORE
Strategic Initiatives & Priority Projects	2020 Achievements
Build the Village Centre	 Conducted in-person and virtual open houses, and an online resident survey to engage community Established a dedicated project website Approved detailed design concept based on community input Approved project budget
Increase Anmore's identity and influence Control destiny of Village	 Mayor McEwen represented Anmore and participated on the Metro Vancouver Board and several committees: Regional Parks (Chair), Finance & Intergovernmental, Regional Planning, Water and Mayors Council Appointed an Anmore Council liaison to the Tri Cities Food Security Council and Child Care Task Force Completed membership requirements and received membership approval in the Greater Vancouver Sewage and Drainage District to enable Anmore Green Estates sewer connection Entered into Metro Vancouver Inter-Municipal Business Licence Bylaw and Agreement for ride sharing
Provide high-level communications Continue to enhance community events and social engagement Increase community involvement	 Introduced livestream and recorded archive on YouTube for Council meetings Held "Name the Newsletter" contest for Village quarterly newsletter Anmore Advisor Enhanced virtual engagement opportunities due to COVID-19 pandemic Enabled ability for question and comment period for Council meetings both through virtual platforms and by submission of questions or comments by email
Practise environmental stewardship	 Implemented additional bylaw patrols on Thursday evenings for waste bin infractions Implemented invasive species/noxious weed education communication

GOAL: WE HAVE SUSTAINABLE HOUSING OPPORTUNITIES THAT REPRESENT THE INTERESTS OF ALL OUR CITIZENS

Strategic Initiatives & Priority Projects

2020 Achievements

Create opportunities for aging in place

Create opportunities for young families

Create opportunities for complementary mixed use

Ensure OCP aligns with strategic priorities

Initiated planning for community engagement and next steps for IOCO Lands (Anmore South) designation

GOAL: THROUGH COLLABORATIVE RELATIONSHIPS WITH GOVERNMENT AND STAKEHOLDER PARTNERS, WE GUARANTEE ANMORE IS SELF-SUFFICIENT IN THE FUTURE

Strategic Initiatives & Priority Projects

2020 Achievements

Ensure financial security

- > Submitted grant applications for Anmore Community Hub project funding, Mossom Creek bridge project and housing needs assessment
- > Expanded tangible capital assets to improve tracking for future asset replacement



Significant work was completed on the detailed design of the Anmore Community Hub in 2020. Construction is expected to begin in summer 2021.





GOAL: WE PROVIDE RESPONSIVE, EFFICIENT, TRANSPARENT AND ENGAGED SERVICE					
Strategic Initiatives & Priority Projects	2020 Achievements				
Continue to provide an effective and sustainable fire service	 Established working group for funding model and Council endorsed recommendations to submit to Metro Vancouver Initiated communications with Rogers Communications to install telecommunications tower on Village property which will enhance coverage area to support emergency call-out and response 				
Maintain and enhance service levels	> Continued dialogue with GFL to ensure service delivery expectations are met, including route change to collect from higher density areas first to reduce bear attractants				

GOAL: WE UNLEASH THE POTENTIAL FOR GREAT DEVELOPMENT THAT ADVANCES THE INTERESTS OF THE COMMUNITY

Strategic Initiatives & Priority Projects	2020 Achievements					
Create opportunities to live, work, shop and play within Anmore Diversify tax base Ensure any development of IOCO (Anmore South) lands is considered in a thoughtful and inclusive manner Enhance the trail network	 Completed community engagement for Village Centre Completed grant application for construction of Mossom Creek bridge Continued identification of feasibility and cost analysis for trail connectivity options including potential TransLink funding for trail connectivity Contacted property owners for potential use of identified land for trail connections Council endorsed Greenway Strategy 					
Ensure that the expectations of potential developers are well defined	> Completed review of Community Amenity Contributions and Council approved existing contribution requirements					

COVID-19 Response and Resilience

The COVID-19 pandemic involved multiple government organizations implementing a coordinated response to support the health and safety of our community. The following timeline highlights some of the significant milestones and decisions that affected our residents.

As a community, Anmore supported one another: hanging hearts in windows and banging pots and pans in support of front-line workers, and working to stay socially connected while remaining physically distant.

Looking back, it has been a remarkable journey.

2020 COVID-19 timeline

JANUARY 28	The first presumptive positive case of COVID-19 is announced in B.C.
MARCH 5	The first case of community transition of COVID-19 not linked to travel is announced in the province.
MARCH 8	Canada's first death related to COVID-19 is recorded in B.C.
MARCH 12	B.C.'s health officials discourage all non-essential travel outside of B.C. and announce a two-week self-isolation period for anyone arriving internationally.
MARCH 12	Village of Anmore Emergency Operations Centre is activated.
MARCH 16	Health officials ban all events with more than 50 people in an effort to curb the spread of COVID-19.
MARCH 16	Village of Anmore implements measures to limit public access to Village Hall to help "flatten the curve" of the COVID-19 pandemic. For the remainder of the year, the Village reduced the number of employees at Village Hall, and implemented work from home processes and strategies to maintain services in the community.
MARCH 17	All public schools are temporarily closed in the province following March break.
MARCH 18	B.C. declares a provincial state of emergency over the COVID-19 pandemic.
MARCH 20	Dr. Bonnie Henry orders the closure of all dine-in establishments, with takeout and delivery options still allowed. Playgrounds are also ordered to close.
MARCH 21	All "personal service" establishments are ordered to close in B.C. including salons and spa
APRIL 17	Progress made on flattening the curve.
MAY 19	B.C. announces it's moving to Phase 2 of its restart plan, allowing all stores, salons, restaurants, libraries, museums, child-care facilities and parks to reopen. Medical services like physiotherapy, dentistry and massage therapy are allowed to resume.

JUNE 1	Schools reopen for in-class instruction, with students allowed to return voluntarily for the final weeks of class under new COVID-19 protocols.
JUNE 16	Village of Anmore introduces livestreaming of Council meetings through a newly established YouTube channel where meetings are streamed live and archived for viewing to ensure community members have access to Council proceedings.
JUNE 24	B.C. enters Phase 3 of its restart plan, allowing non-essential travel throughout the province.
AUGUST 21	Stronger enforcement begins. Fines of up to \$2,000 can be issued by police and other law enforcement.
SEPTEMBER 10	Schools re-open.
OCTOBER 19	Dr. Bonnie Henry says the province is in its second wave of the pandemic as cases rise dramatically.
OCTOBER 26	A new provincial health order is put in place, limiting gatherings in private homes to no more than the immediate household, plus six others.
NOVEMBER 7	Social gatherings with people outside households are prohibited, many physical activiti are limited and some travel is restricted.
NOVEMBER 10	Village of Anmore receives \$882,000 through the provincial Safe Restart Grant Progra aimed at COVID-19 relief.
NOVEMBER 19	B.C.'s health officials announce another extension of public health orders, banning gatherings through the holiday season.
NOVEMBER 27	Masks become mandatory in all public spaces.
DECEMBER 7	Provincial restrictions are extended to January 8, 2021.
DECEMBER	With restrictions in place that do not allow community events or gatherings, local residents organized a drive-by "Candy Cane Lane" seasonal light display in Anmore for members of the community to enjoy in a safe and socially distanced manner.
DECEMBER 9	The first COVID-19 vaccine, from Pfizer-BioNTech, is approved for use in Canada.
DECEMBER 15	A 64-year-old health-care worker is the first person in B.C. to receive a COVID-19 vacci

2021 Work Plan to Support Strategic Goals and Priorities

GOAL: WE HAVE AN ENGAGED COMMUNITY THAT IS IMMENSELY PROUD OF ANMORE

Strategic Initiatives & Priority Projects	2021 Work Plan					
Create a civic centre Build the Village Centre	 Complete detailed design of Anmore Community Hub (January – March) Work towards project construction tender (April – June) Work towards project construction (July – September) 					
Increase Anmore's identity and influence, and control destiny of Village	 Explore opportunities for partnerships and/or funding opportunities Continue involvement in local and regional initiatives to ensure Village interests are represented 					
Provide high-level communications Continue to enhance community events and social engagement Increase community involvement	 Increase and diversify engagement and communication methods Provide opportunities for enhanced community involvement Explore creative solutions to engage community Find alternatives to traditional events during COVID-19 restrictions 					
Practise environmental stewardship	 Ensure environmental factors are considered when assessing development applications Look into ways that the Village can incorporate and promote good environmental practice in day-to-day activities 					

GOAL: WE HAVE SUSTAINABLE HOUSING OPPORTUNITIES THAT REPRESENT THE INTERESTS OF ALL OUR CITIZENS

Strategic Initiatives & Priority Projects	2021 Work Plan
Create opportunities for aging in place Create opportunities for young families	Consider housing options that encourage a diverse demographic of residents including exploring opportunities for Anmore South development area
Create opportunities for complementary mixed use Ensure OCP aligns with strategic priorities	

GOAL: THROUGH COLLABORATIVE RELATIONSHIPS WITH GOVERNMENT AND STAKEHOLDER PARTNERS, WE GUARANTEE ANMORE IS SELF-SUFFICIENT IN THE FUTURE

Strategic Initiatives & Priority Projects	2021 Work Plan
Ensure financial security	 Explore grants and other funding opportunities from other levels of government Continue asset replacement planning and funding Undertake analysis for proposed developments to determine financial impact of required servicing and infrastructure

levels

defined

GOAL: WE PROVIDE RESPONSIVE, EFFICIENT, TRANSPARENT AND ENGAGED SERVICE						
Strategic Initiatives & Priority Projects	2021 Work Plan					
Continue to provide an effective and sustainable fire service	Continue discussion with Rogers Communication and potential additional proponents regarding installation of telecommunications tower on Village property that will enhance coverage area to support emergency call-out and response					
Maintain and enhance service	> Continue assessment to identify opportunities to create efficiencies in					

productivity and effectiveness of service delivery

INTERESTS OF THE COMMUNITY Strategic Initiatives & 2021 Work Plan **Priority Projects** Create opportunities to live, Engage in discussions with potential commercial partners as opportunities work, shop and play within arise Anmore Explore vision for future of Anmore South special study area through Diversify the tax base community engagement, analysis and determination of next steps Ensure any development Continue mapping and identification of areas for potential trail expansion of Anmore South lands is or connection including engaging landowners where access is desired, and considered in a thoughtful and explore funding opportunities inclusive manner Enhance the trail network Ensure that the expectations of Review Village bylaws and development processes to ensure clarity and potential developers are well consistency is well communicated and maintained

GOAL: WE UNLEASH THE POTENTIAL FOR GREAT DEVELOPMENT THAT ADVANCES THE



Connecting with the Village

We encourage Anmore residents to connect with the Village to stay informed about Council decisions, upcoming projects and initiatives, and service updates. There are also opportunities to share input with Council.

Stay informed

- > Council Meetings Regular Council Meeting dates, agendas, reports and minutes are posted on anmore.com (Village Hall section)
- > Village Email Notifications Sign up at anmore.com (Contact Us section) for preferred level of notification: Level 1 (Emergency and urgent information), Level 2 (Emergency and urging information, payment due dates) or Level 3 (Emergency and urgent information, payment due dates and general news alerts)
- > Anmore Advisor quarterly newsletter Mailed to Anmore residents and available for download on anmore.com (Our Community Section)
- > Village of Anmore Facebook page Visit facebook.com/VillageOfAnmore
- > Village website Visit anmore.com for events, news, reports and general information
- > Annual Report Available on anmore.com (Village Hall section > Municipal Reports)

Share your input

- > Public hearings
- Advisory Committees consider volunteering on a committee
- > Public meetings
- > Open houses
- > Community surveys
- > Community workshops

Contact the Village

Village Hall

Email: village.hall@anmore.com Phone: 604-469-9877

After Hours Public Works Emergencies

Phone: 604-817-7745

Public works emergencies include water concerns, public safety concerns, trees down, unsafe dumping, etc.

Bylaw Enforcement

Email: Martin.Greig@anmore.com Call: 778-87-BYLAW (29529)



Financial Statements

Statement of Management's Responsibility

The financial statements contained herein have been prepared by management in accordance with Canadian public sector accounting standards as recommended by the Public Sector Accounting Board of Chartered Professional Accountants Canada. A summary of the significant accounting policies are described in the summary of significant policies which proceed the notes to the financial statements. Management is also responsible for all statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

Mayor and Council meet with management and the external auditors to review the financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the financial statements.

The financial statements have been audited by BDO Canada LLP, independent external auditors appointed by the Village. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Village's financial statements.

Chief Administrative Officer

May 4, 2021



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Independent Auditor's Report

To the Mayor and Council of The Village of Anmore

Opinion

We have audited the financial statements of the Village of Anmore (the "Village") which comprise the Statement of Financial Position as at December 31, 2020 and the Statements Operations, Changes in Net Financial Assets, and Cash Flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the financial statements present fairly, in all material respects, the financial position of the Village as at December 31, 2020 and its results of operations, changes in net financial assets, and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally-accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of this report. We are independent of the Village in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Unaudited Information

We have not audited, reviewed, or otherwise attempted to verify the accuracy or completeness of the Schedule 4 of the Village's financial statements.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Village's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Village, or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Village's financial reporting process.

BDO Canada LLP, a Canadian limited liability partnership, is a member of BDO International Limited, a UK company limited by guarantee, and forms part of the international BDO network of independent member firms.



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally-accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally-accepted auditing standards we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Village's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Village's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However future events or conditions may cause the Village to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

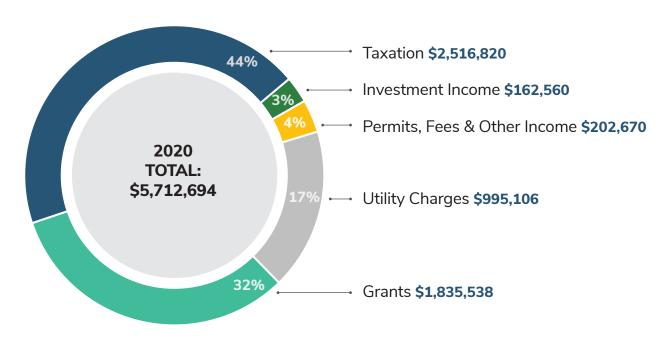
BDO Canada LLP

Chartered Professional Accountants

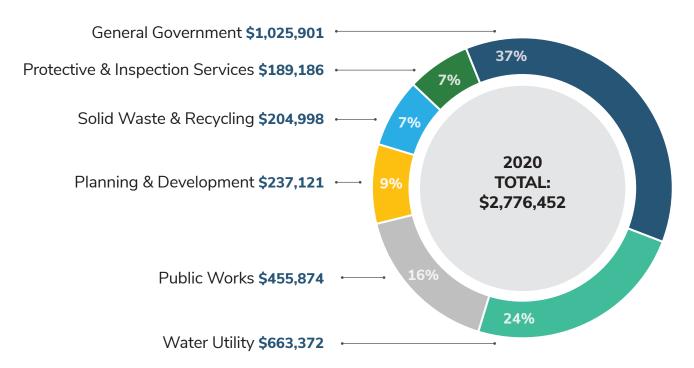
Vancouver, British Columbia May 4, 2021

Total Revenue and Expenses

2020 REVENUE

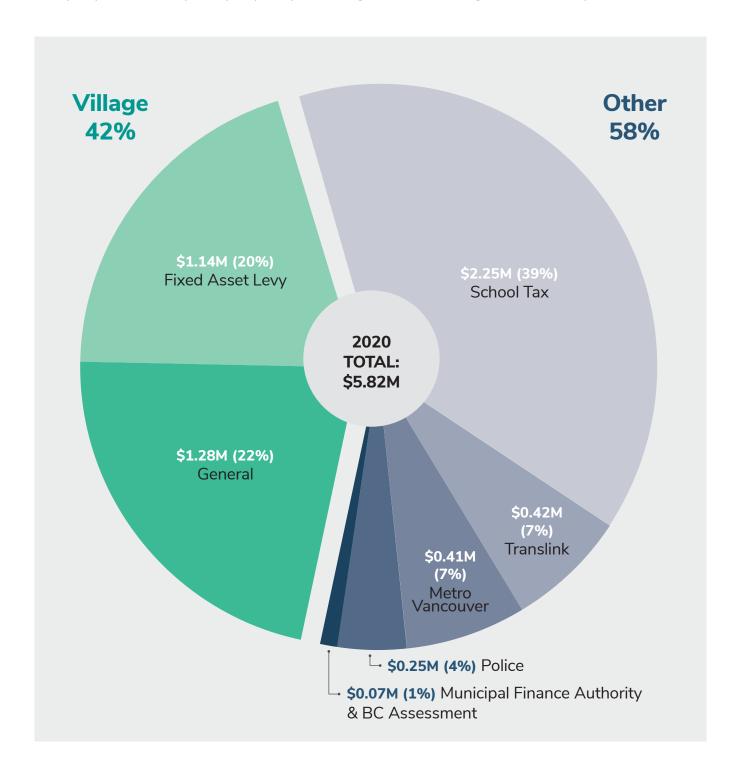


2020 EXPENSES



How Property Taxes Are Distributed

Only a portion of your property taxes go to the Village for municipal services.



Statement of Financial Position

December 31	2020	2019
Financial Assets Cash Accounts receivable (Note 1) Property taxes receivable Investments (Note 2)	\$ 7,019,633 979,670 404,765 6,215,172	\$ 6,122,018 424,109 301,625 6,065,640
	14,619,240	12,913,392
Liabilities Accounts payable and accrued liabilities (Note 3) Unearned revenue (Note 4) Development cost charges (Note 5) Deposits (Note 6)	871,591 1,353,967 1,692,821 920,795	199,220 1,387,417 1,638,401 1,050,910
	4,839,174	4,275,948
Net Financial Assets	9,780,066	8,637,444
Non-Financial Assets Tangible capital assets (Schedule 2) Prepaid expenses Inventories	59,486,252 44,830 62,094 59,593,176	59,132,244 26,480 37,387 59,196,111
Accumulated surplus (Note 7)	\$ 69,373,242	\$ 67,833,555

Chief Administrative Officer

Mayor

Statement of Operations

For year ended December 31	2020 Fiscal Plan	2020		2019
	(Note 8)			
Revenue (Schedule 1) Taxation (Note 10) Government transfers - unconditional	\$ 2,490,022	\$ 2,516,820	\$	2,360,944
(Schedule 3) Government transfers - conditional	659,600	1,333,508		720,292
(Schedule 3)	571,592	502,030		43,449
Permits, fees and other revenues	1,262,940	1,197,776		1,375,606
Interest income	160,000	162,560		240,042
	5,144,154	5,712,694		4,740,333
Expenses (Schedule 1)				
General Government	1,139,680	1,054,452		994,147
Public Works	1,167,212	1,257,569		1,063,302
Protective Services	229,890	189,186		168,858
Planning & Development	200,450	237,121		260,623
Water System	860,920	1,229,681		875,965
Solid Waste & Recycling	180,750	204,998	_	175,582
	3,778,902	4,173,007		3,538,477
Annual surplus	1,365,252	1,539,687		1,201,856
Accumulated surplus, beginning of year	67,833,555	67,833,555		66,631,699
Accumulated surplus, end of year	\$ 69,198,807	\$ 69,373,242	\$	67,833,555

Statement of Changes in Net Financial Assets

For year ended December 31	2020 Fiscal Plan (Note 8)	2020	2019
Annual surplus	\$ 1,365,252	\$ 1,539,687	\$ 1,201,856
Acquisition of tangible capital assets Amortization of tangible capital assets Loss on disposal of tangible capital assets Change in prepaid expenses Change in inventories	- 920,000 - - -	(1,775,434) 1,396,555 24,871 (18,350) (24,707)	(166,964) 996,736 39,081 (5,057) (26,563)
Change in net financial assets for the year	2,285,252	1,142,622	2,039,089
Net financial assets, beginning of year	8,637,444	8,637,444	6,598,355
Net financial assets, end of year	\$ 10,922,696	\$ 9,780,066	\$ 8,637,444

Statement of Cash Flows

For the year ended December 31	2020	2019
Cash provided by (used in)		
Operating activities Annual surplus	\$ 1,539,687	\$ 1,201,856
Items not involving cash: Loss on disposal of tangible capital assets Amortization of tangible capital assets	24,871 1,396,555	39,081 996,736
	2,961,113	2,237,673
Changes in non-cash operating balances: Accounts receivable Property taxes receivable Prepaid expenses Accounts payable and accrued liabilities Unearned revenue Deposits Inventories	(555,561) (103,140) (18,350) 672,371 (33,450) (130,115) (24,707)	(147,432) (159,046) (5,057) (138,811) (32,721) (91,899) (26,563)
Capital activities Acquisition of tangible capital assets	(1,775,434)	(166,964)
Investing activities Purchase of Investments	(149,532)	(44,253)
Financing transactions Development cost charges and interest received	54,420	68,165
Increase in cash during the year	897,615	1,493,092
Cash, beginning of year	6,122,018	4,628,926
Cash, end of year	\$ 7,019,633	\$ 6,122,018

Summary of Significant Accounting Policies

For the year ended December 31, 2020

The Village of Anmore (the "Village") is a municipality in the province of British Columbia incorporated under the Local Government Act (British Columbia) and operates under the provisions of the Community Charter. The Village provides municipal services such as public works, planning, parks and other general government services.

Basis of Accounting

The Village prepares its financial statements in accordance with Canadian public sector accounting standards for local governments using guidelines developed by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada.

The basis of accounting followed in these financial statements is an accrual method and includes revenues in the period in which the transactions or events occurred that gave rise to the revenues and expenses in the period the goods and services are acquired and a liability is incurred.

Tangible Capital Assets

Tangible capital assets are recorded at cost less accumulated amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including transportation costs, installation costs, design and engineering fees, interest, legal fees, and site preparation costs. Amortization is recorded on a straight-line basis over the estimated life of the tangible capital asset commencing once the asset is put into use.

Contributed tangible capital assets are recorded at fair value at the time of the contribution.

Estimated useful lives of tangible capital assets are as follows:

Roads	5 to 50 years
Buildings	15 to 40 years
Machinery and vehicles	8 to 10 years
Equipment and furniture	5 to 10 years
Water infrastructure	15 to 50 years
Other infrastructure	10 to 50 years

Use of Estimates

The preparation of financial statements in accordance with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future. Significant estimates include estimating the fair market value of contributed assets and useful lives of tangible capital assets.

Summary of Significant Accounting Policies

For the year ended December 31, 2020

Revenue Recognition

Taxes are recorded when they meet the definition of an asset, have been authorized and the taxable event has occurred. Annual levies for non-optional municipal services and general administrative services are recorded as taxes for municipal services in the year they are levied. Taxes receivable are recognized net of an allowance for anticipated uncollectible amounts.

Through the British Columbia Assessment's appeal process, taxes may be adjusted by way of supplementary roll adjustments. The effects of these adjustments on taxes are recognized at the same time they are awarded. Levies imposed on behalf of other taxing authorities are not included as taxes for municipal purposes.

Charges for water usage are recorded as user fees as delivered. Connection fee revenues are recognized when the connection has been established.

Building permit revenue is recognized when building inspections have been satisfactorily completed and clearance certificate issued.

Tangible capital assets received as contributions or transfers from developers are recorded at their estimated fair value at the date of receipt.

Sale of services and other revenue is recognized on an accrual basis as the services are delivered.

Collection of Taxes on Behalf of Other Taxation Authorities

The Village collects taxation revenue on behalf of other entities. Such levies, other revenues, expenses, assets and liabilities with respect to the operations of the entities are not reflected in these financial statements.

Government Transfers

Government transfers, which include legislative grants, are recognized as revenue in the financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that the transfer stipulations give rise to an obligation that meets the definition of a liability. Where stipulations give rise to a liability, transfers are initially recognized as unearned revenue when transferred and subsequently as revenue in the statement of operations as the stipulation liabilities are settled.

Summary of Significant Accounting Policies

For the year ended December 31, 2020

Unearned Revenue

Contributions with stipulations giving rise to a liability and revenues (building permits) pertaining to services required in future years have been deferred. These amounts will be recognized as revenue once the conditions giving rise to the liability have been settled.

Financial Instruments

Financial instruments consist of cash, accounts receivable, investments, accounts payable and deposits. Unless otherwise noted, it is management's opinion that the Village is not exposed to significant interest rate, currency or credit risk arising from these financial instruments.

Municipal Pension Plan

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to the individual employers participating in the plan.

Segmented Information

The Village segments its operations for financial reporting purposes based upon areas of managerial responsibility. This information is provided in Note 12 and Schedule 1.

Contaminated Sites

A liability for remediation of a contaminated site is recognized at the financial statement date when an environmental standard exists, contamination exceeds the standard, and it is expected that future economic benefits will be given up and the liability can be reasonably estimated.

For the year ended December 31, 2020

1. Accounts Receivable

	 2020	2019
GST receivable Government grants receivable Interest receivable Other Water levies	\$ 130,147 495,751 152,673 38,544 162,555	\$ 37,438 10,000 178,531 32,614 165,526
	\$ 979,670	\$ 424,109

2. Investments

The Village's investments consist of guaranteed investment certificates ("GICs") held at a Canadian chartered bank and are recorded at amortized cost. The GICs earn interest at rates ranging from 0.80% to 2.69% (2019 - 2% to 2.69%) with maturities ranging from February 22, 2021 to August 19, 2021. The GICs that have matured have been reinvested for a one year term at a rate of 0.55%.

3. Accounts Payable and Accrued Liabilities

Trade accounts payable and accrued liabilities Construction holdbacks School and Police Taxes Payable Wages and benefits	\$	451,469 117,818 282,170 20,134	\$ 187,051 - - 12,169
	<u> </u>	871.591	\$ 199.220

2020

2019

1

For the year ended December 31, 2020

4. Unearned Revenue

Unearned revenue represents revenues and unspent capital contributions to be recognized as revenue in operations in subsequent years when the related expenditures are incurred or services delivered. Unearned revenue is comprised as follows:

	2020	2019
Community centre developer restricted donations Outdoor plaza grant Other deferred government grants Other deferred revenue Unearned building permits and other Tax prepayments	\$ 595,236 124,358 19,855 2,491 361,660 250,367	\$ 595,236 124,358 19,855 26,216 382,856 238,896
	\$ 1,353,967	\$ 1,387,417

5. Development Cost Charges

Development cost charges (DCCs) are collected to pay for the general capital and utility expenditures required for developments. In accordance with the *Community Charter*, these funds must be deposited into a separate reserve fund. The Village records DCCs levied as deferred revenues until the related expenditures are incurred, then the DCCs are recognized as revenue.

2020

	2020		
Balance, beginning of year Receipts in the year Interest earned and deferred	\$ 1,638,401 21,438 32,982	\$	1,570,236 32,157 36,008
Balance, end of year	\$ 1,692,821	\$	1,638,401

For the year ended December 31, 2020

6. Deposits

Deposits are collected in respect of development activities as security against potential damage to Village property. Deposits, less any draw down of damage to Village property, are refunded upon satisfactory conditions being met and approved by the Village.

	2020	2019
Balance, beginning of year Receipts in the year Refunds issued	\$ 1,050,910 71,135 (201,250)	\$ 1,142,809 263,348 (355,247)
Balance, end of year	\$ 920,795	\$ 1,050,910

7. Accumulated Surplus

The Village segregates its accumulated surplus into the following categories:

	2020	2019
Unrestricted current funds	\$ 1,601,025	\$ 1,602,577
Statutory reserve funds	7,142,305	6,458,423
Non-statutory reserve funds	1,036,737	576,444
Invested in non-financial assets	59,593,176	59,196,111
Balance, end of year	\$69,373,243	\$ 67,833,555

Unrestricted current funds represent the amount of Accumulated Surplus remaining after deducting the other appropriated surplus balances. It is available to temporarily finance operations until planned revenues (i.e. property taxes, fees, grants etc.) are received, or for other operating or capital purposes as determined by Council, to the extent that it is available as cash.

For the year ended December 31, 2020

7. Accumulated Surplus (continued)

Non-statutory and statutory reserves are accumulated surplus that has been set aside by decision of Council for a specified purpose. Statutory reserves have been established by bylaw in accordance with the Community Charter and their use is restricted by the related bylaw and legislation. In the normal course of operations, these funds will be used to finance the future services or capital works for which they have been appropriated. Details of Statutory reserve funds are shown below:

	2020	2019
Parks Capital Capital roads Water storage Water utility Operating	\$ 419,727 \$ 6,019,619 - 39,049 388,700 275,210	411,497 5,499,085 73,092 38,282 436,467
	\$ 7,142,305 \$	6,458,423

Details of Non-statutory reserve funds are shown below:

		2020		
Gas Tax MRN Funds Community Amenity Contributions COVID-19 Restart Grant	\$	- - 154,737 882,000	\$	326,083 98,659 151,702
	\$ 1	,036,737	\$	576,444

Investment in non-financial assets is equal to the book value of the tangible capital assets, inventory and prepaid expenses less any related long-term debt. In the normal course of operations the tangible capital assets, inventory and prepaid expenses will not be available to finance operations, but will be consumed/used to provide services, and any related debt repaid by future period revenues.

For the year ended December 31, 2020

8. Fiscal Plan

Fiscal plan amounts represent the Financial Plan Bylaw adopted by Council on May 5, 2020 as adjusted to match the required presentation in the Statement of Operations in accordance with Canadian public sector accounting standards (PSAS). Capital expenditures are not considered expenses for PSAS purposes.

The following reconciles the approved bylaw to the amounts presented in the financial statements:

	 2020
Annual surplus per Financial Plan bylaw Plus: Capital expenditures Plus: Government grants budgeted with internal transfers	\$ (1,322,103) 2,115,763 571,592
Annual surplus on a PSAS basis	\$ 1,365,252

9. Contingent Liabilities

- (a) The Village is partially self-insured through the Municipal Insurance Association of British Columbia. Should the Association pay out claims in excess of premiums received, it is possible that the Village along with the other participants, would be required to contribute towards the deficit.
- (b) The Village is responsible as a member of Metro Vancouver for its proportion of any operating deficits or long-term debt related to functions in which it participates.
- (c) In the regular course of operations, legal claims are initiated against the Village in varying and unspecified amounts. The outcome of any potential claims cannot reasonably be determined at this time. Any ultimate settlements will be recorded in the year the settlements occur.

For the year ended December 31, 2020

10. Taxation - Net

	2020	%	2019	%
Total taxation	\$ 6,111,908	100.00	\$ 5,793,502	100.00
Collections on behalf of other governments:				
Metro Vancouver School District - school tax Municipal Finance Authority BC Assessment Authority TransLink Police	299,103 2,572,906 315 68,320 401,935 252,509	4.89 42.10 0.01 1.12 6.58 4.13	280,733 2,472,672 327 64,666 366,958 247,202	4.85 42.68 0.01 1.12 6.33 4.27
	3,595,088	58.83	3,432,558	59.26
General municipal taxation	\$ 2,516,820		\$ 2,360,944	

11. Pension Plan

The Village and its employees contribute to the Municipal Pension Plan (the "Plan"), a jointly trusteed pension plan. The Board of Trustees, representing plan members and employers, is responsible for administering the plan, including investment of the assets and administration of the benefits. The plan is a multi-employer defined benefit pension plan. Basic pension benefits provided are based on a formula. As at December 31, 2020, plan membership has about 213,000 active members and 106,000 retired members. Active members include approximately 41,000 contributors from local government.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

For the year ended December 31, 2020

11. Pension Plan (continued)

The most recent valuation for the Municipal Pension Plan as at December 31, 2018, indicated a \$2,866 million funding surplus for basic pension benefits on a going concern basis.

The Village paid \$86,739 (2019 - \$82,538) for employer contributions while employees contributed \$76,137 (2019 - \$72,610) to the plan in fiscal 2020.

The next valuation will be as at December 31, 2021, with results available in 2022.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

12. Segmented Information

The Village is a diversified municipal government institution that provides a wide range of services to its citizens such as roads, water and drainage infrastructure, garbage collection and parkland. The Village also contributes to the costs of police protection and transit which are under the jurisdiction of the provincial government and of TransLink, respectively. Distinguishable functional segments have been separately disclosed in the segmented information.

The nature of the Village's segments and the activities they encompass are as follows:

General Government

The general government department is the communications link between Council and the other municipal departments and the general public, providing assistance and advice to citizens with respect to Council/Committee processes, reporting procedures and decisions. This department is also responsible for the overall financial and risk management of the Village.

For the year ended December 31, 2020

12. Segmented Information (continued)

Public Works

Public works is responsible for the essential services of the Village:

- ensuring clean and safe water to the Village, supplied through underground pipes;
- providing and maintaining the Village's roads, sidewalks, street lights, signage and line markings, storm drainage and hydrants; and
- providing other key services including street cleaning and the coordination of residential garbage collection services.

Protective and Inspection Services

Protection and inspection services are comprised of bylaw enforcement and building inspection.

 Bylaw enforcement administers, monitors and seeks compliance with the bylaws enacted by the Mayor and Council to regulate the conduct of affairs in the Village of Anmore.

Planning and Development

The planning and development department provides short-term and long-term planning services.

- Long-term planning includes work within the community plan on reviewing the Village's Official Community Plan, developing new Neighbourhood Plans, and the review of relevant bylaws.
- Short-term planning includes the processing of subdivision and development applications.

Water Utility

The water utility provides the distribution of water to residents.

For the year ended December 31, 2020

13. Comparative Figures

Certain comparative figures have been reclassified to conform with the current year's presentation.

14. Uncertainty arising from COVID-19

During the year, the impact of COVID-19 in Canada and on the global economy increased significantly. As the impacts of COVID-19 continue, there could be further impact on the Village, its citizens, employees and other third party business associates that could impact the timing and amounts realized on the Village's assets and future ability to deliver services and projects. At this time, the full potential impact of COVID-19 on the Village is not known. Given the dynamic nature of these circumstances, the duration of disruption and the related financial impact cannot be reasonably estimated at this time. The Village's ability to continue delivering non-essential services and employ related staff, will depend on the legislative mandates from the various levels of government. The Village will continue to focus on collecting receivables, managing expenditures, and leveraging existing reserves and available credit facilities to ensure it is able to continue providing essential services to its citizens.

Schedule 1 – Combined Statement of Operations by Segment

Please note: this table spans two pages.

For the year ended December 31, 2020

	General Government	Public Works	Protective Services	Planning & Development	Solid Waste & Recycling
Revenues Taxation Government transfers-unconditional Government transfers-conditional Permits, fees and other revenue Interest income	\$ 2,516,820 1,297,258 - 15,919 162,560	\$ - 36,250 489,325 - -	\$ - 12,705 123,823	\$ - - - 62,928 -	\$ - - - 211,633
Total revenue	3,992,557	525,575	136,528	62,928	211,633
Expenses Goods & Services Salaries & Benefits Loss on disposal of TCAs Amortization on TCAs	396,343 627,387 2,171 28,551	158,624 274,550 22,700 801,695	28,350 160,836 - -	140,733 96,388 - -	182,851 22,147 - -
Total Expenses	1,054,452	1,257,569	189,186	237,121	204,998
Excess (deficiency) in revenues over expenses	\$ 2,938,105	\$ (731,994)	\$ (52,658)	\$ (174,193)	\$ 6,635

Schedule 1 – Combined Statement of Operations by Segment

Continued from previous page.

	Water	2020	2020	2019
	System	Actual	Fiscal Plan	Actual
•				
Revenues		40 = 4 / 000	* 0 400 000	* • • • • • • • • • • • • • • • • • • •
Taxation	\$ -	\$2,516,820	\$ 2,490,022	\$ 2,360,944
Government transfers-unconditional	-	1,333,508	659,600	720,292
Government transfers-conditional	-	502,030	571,592	43,449
Permits, fees and other revenue	783,473	1,197,776	1,262,940	1,375,606
Interest income	-	162,560	160,000	240,042
	700 470		- 444 4-4	4 740 000
Total revenue	783,473	5,712,694	5,144,154	4,740,333
Expenses				
Goods & Services	535,869	1,442,770	1,437,790	1,311,385
Salaries & Benefits	127,503	1,308,811	1,421,112	1,191,275
Loss on disposal of TCAs	-	24,871	-	39,081
Amortization on TCAs	566,309	1,396,555	920,000	996,736
Amortization on ToAs	300,307	1,370,333	720,000	770,730
Total Expenses	1,229,681	4,173,007	3,778,902	3,538,477
Excess (deficiency) in revenues	+ (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,			
over expenses	\$ (446,208)	\$1,539,687	\$ 1,365,252	\$ 1,201,856

Schedule 2 – Tangible Capital Assets

Please note: this table spans two pages.

For the year ended December 31, 2020

	Land	Building	Equipment & Furniture	Other Infrastructure	Roads
Balance, beginning of year Additions Disposals & adjustments	\$ 37,790,548 \$ - -	381,871 \$ 297,608	116,279 5 39,399 (21,651)	\$ 7,592,143 \$ 345,475 (30,671)	13,922,102 918,290 (802,174)
Cost, end of year	37,790,548	679,479	134,027	7,906,947	14,038,218
Accumulated amortization, beginning of year Amortization Disposals & adjustments	- - -	114,564 21,621 -	96,198 6,931 (19,480)	2,761,222 387,460 (21,898)	6,630,806 341,540 (788,247)
Accumulated amortization, end of year		136,185	83,649	3,126,784	6,184,099
Net book value, end of year	\$ 37,790,548 \$	543,294 \$	50,378	\$ 4,780,163 \$	7,854,119

Schedule 2 – Tangible Capital Assets

Continued from previous page.

	Machinery & Vehicles	Water Infrastructure	2020	2019
Balance, beginning of year Additions Disposals & adjustments	\$ 854,496 \$ 125,263	5 11,931,487 \$ 49,399 -	\$ 72,588,926 \$ 1,775,434 (854,496)	72,505,270 166,964 (83,308)
Cost, end of year	979,759	11,980,886	73,509,864	72,588,926
Accumulated amortization, beginning of year Amortization Disposals & adjustments	511,578 72,694 -	3,342,314 566,309 -	13,456,682 1,396,555 (829,625)	12,504,174 996,736 (44,228)
Accumulated amortization, end of year	584,272	3,908,623	14,023,612	13,456,682
Net book value, end of year	\$ 395,487 \$	S 8,072,263 S	\$ 59,486,252 \$	59,132,244

Schedule 3 – Government Transfers

For year ended December 31	2020 Fiscal Plan (Note 8)	2020	2019
Unconditional			
Community Works Fund - Gas Tax Translink - Major Road Network COVID-19 Safe Restart (Schedule 4) Small community grant Translink - Operation, Maintenance and Rehabilitation program	\$ 61,600 143,960 -	\$ 61,738 36,250 882,000	\$ 123,432 172,510 -
	350,000 104,040	353,520	352,860 71,490
Total unconditional grants	659,600	1,333,508	720,292
Conditional			
Provincial Emergency Grant Clean Water & Wastewater Fund Translink - Major Road Network COVID-19 Emergency Preparedness	- - 571,592 -	- - 489,325 12,705	10,531 26,492 6,426
Total conditional grants	571,592	502,030	43,449
Total government grants	\$ 1,231,192	\$ 1,835,538	\$ 763,741

Schedule 4 – Annual Report on COVID-19 Safe Restart Grant Spending (unaudited)

For the year ended December 31, 2020

	2020	2020	
COVID-19 Safe Restart Grant Balance, beginning of year Safe Restart Grant received November 2020	\$ - 882,000	\$	-
Total Grant Funds Available Less: Funds Spent	 882,000 -		- -
Balance, end of year	\$ 882,000	\$	-

In November 2020, the Village received a COVID-19 Safe Restart Grant for \$882,000 from the Province of British Columbia. An annual report on the grant spending is a requirement of the Province and will be provided annually until the grant funds are fully spent. COVID-19 Safe Restart Funding is classified as an unconditional Provincial operating government transfer with revenue recognized on the Statement of Operations in the period in which the funds were received.

As at December 31, 2020, no grant funds were spent.



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