VILLAGE OF ANMORE

BYLAW NO. 714-2025

A bylaw to adopt the 2025-2029 Five-Year Financial Plan

WHEREAS pursuant to section 165 of the Community Charter, requires that every municipality must have a five-year financial plan that is adopted annually, by bylaw, before the annual property tax bylaw is adopted;

AND WHEREAS the Municipal Council has caused to be prepared a Five-Year Financial Plan for the period 2025-2029 inclusive;

NOW THEREFORE the Council of the Village of Anmore enacts as follows:

- 1. This bylaw may be cited for all purposes as "Anmore Five-Year Financial Plan Bylaw No. 714-2025".
- 2. Council hereby adopts the Five-Year Financial Plan for the years 2025-2029 inclusive, for each year of the plan, as set out in Schedules A and B, attached hereto and forming part of this bylaw.
- 3. If a portion of this bylaw is held invalid by a Court of competent jurisdiction, the invalid portion must be severed, and the remainder of this bylaw is deemed to have been adopted without the severed section, subsection, paragraph, subparagraph, clause or phrase.
- 4. That "Anmore Five-Year Financial Plan Bylaw No. 693-2024" is hereby repealed in its entirety.

READ a first time the 15th April, 2025

READ a second time the 15th April, 2025

READ a third time the 15th April, 2025

ADOPTED the 6th May, 2025

"John McEwen
MAYOF
"Esin Gozukara'
CORPORATE OFFICER

SCHEDULE "A"

2025-2029 FINANCIAL PLAN STATEMENT OF OBJECTIVES AND POLICIES

- 1. In accordance with the Community Charter, the Village of Anmore is required to include in the Five-Year Financial Plan, objectives and policies regarding each of the following:
 - (a) The proportion of total revenue that comes from each of the funding sources described in the Community Charter;
 - (b) The distribution of property taxes among the property classes; and
 - (c) The use of permissive tax exemptions.

2. Funding Sources

Table 1, below, shows the proportion of total revenue proposed to be raised from each fund source in 2025.

Property Tax provides the largest proportion of revenue in 2025 at 58%, and permits, fees and charges add an additional 27%. Grants and investment interest make up the remaining 15%.

Tax stabilization reserves of \$82,833 are allocated to offset the interest portion of the new HUB long-term loan, with capital reserves invested in financial instruments, gaining a rate of return between 3-4%.

Property value tax revenues are the largest portion of planned revenues. Property Taxation provides a stable and consistent revenue source for general services that cannot be recovered from user-pay fees. It is simple to administer and easy for residents to understand.

Fees & charges provide the next largest proportion of planned revenue and are sourced from the utility fees collected for water and garbage & organic waste collection, as well as various development and permit fees.

Policies

- All user-fee levels will be reviewed, on an annual basis, to ensure they are adequately meeting both the respective service delivery and capital costs.
- Revenues will be recovered from user fees and charges or grants where possible, rather than general taxation, to lessen the burden on the Village's limited property tax base.

Table 1 – Sources of Revenue

REVENUE SOURCE	% OF TOTAL REVENUE	DOLLAR VALUE
Taxation	58%	\$ 3,384,454
Fees and Charges	27%	1,582,767
Grants	13%	764,529
Interest and Other	2%	140,523
TOTAL	100%	\$ 5,872,273

3. Distribution of Property Tax Rates

Table 2 outlines the distribution of property taxes among the property classes. The residential property class provides the largest proportion of property tax revenue. This is appropriate as this class also forms the largest portion of the assessment base and consumes most Village services.

Objectives

• Tax rates maintain tax stability in accordance with the Village's operational and capital requirements.

Policies

- Supplement, where possible, revenues from user fees and charges to help to offset the burden on the entire property tax base.
- Regularly review and compare the Village's distributions of tax burden relative to other municipalities having similar property class composition.

Table 2 - Distribution of Property Tax Rates

PROPERTY CLASS	% OF TOTAL PROPERTY				
	TAXATION				
Residential (1)	99.8184%				
Utilities (2)	0.0011%				
Business and Other (6)	0.0401%				
Rec/Non Profit (8)	0.1404%				
TOTAL	100%				

4. Permissive Tax Exemptions

No property in the Village of Anmore is permissively exempt. Village properties do not meet the legislated criteria.

SCHEDULE "B"

Village of Anmore									
Financial Plan									
2025 - 2029									
			2025		2026	2027		2028	2029
REVENUES									
	Property Tax	\$	3,384,454	\$	3,482,697	\$ 3,604,153	\$	3,722,044	\$ 3,791,391
	Permits, Fees and Charges	\$	1,582,767	\$	1,611,945	\$ 1,641,706	\$	1,672,062	\$ 1,703,025
	Grants	\$	764,529	\$	720,509	\$ 731,199	\$	742,102	\$ 753,224
	Interest & Other	\$	140,523	\$	112,418	\$ 89,935	\$	89,935	\$ 89,935
	SUBTOTAL REVENUES	\$	5,872,273	\$	5,927,569	\$ 6,066,992	\$	6,226,143	\$ 6,337,575
EXPENSES									
	General Government	\$	1,654,056	\$	1,638,453	\$ 1,636,633	\$	1,665,377	\$ 1,695,217
	Public Works	\$	945,760	\$	969,088	\$ 992,781	\$	1,012,449	\$ 1,032,510
	Protective Services	\$	482,808	\$	270,904	\$ 276,102	\$	281,404	\$ 286,813
	Planning & Development	\$	394,476	\$	197,165	\$ 199,908	\$	202,707	\$ 205,561
	Water Utility	\$	661,347	\$	674,574	\$ 688,065	\$	701,826	\$ 715,863
	Debt Interest	\$	124,250	\$	124,250	\$ 124,250	\$	124,250	\$ 124,250
	Amortization of TCAs	\$	1,499,260	\$	1,499,260	\$ 1,499,260	\$	1,499,260	\$ 1,499,260
	SUBTOTAL EXPENSES	\$	5,761,956	\$	5,373,693	\$ 5,417,000	\$	5,487,273	\$ 5,559,473
SURPLUS / (DEFICIT)		\$	110,317	\$	553,876	\$ 649,992	\$	738,870	\$ 778,102
INTERNAL TRANSFER	S								
	Capital	\$	3,764,506	\$	437,550	\$ 623,800	\$	470,050	\$ 516,300
	Transfer to (from) Reserves	\$	(1,993,825)	\$	1,606,690	\$ 1,476,556	\$	1,705,584	\$ 1,698,566
	Transfer to (from) Surplus	\$	(223,600)	\$	(53,600)	\$ (13,600)	\$	-	\$ -
	Debt	\$	62,496	\$	62,496	\$ 62,496	\$	62,496	\$ 62,496
	Investment in TCA	\$	(1,499,260)	\$	(1,499,260)	\$ (1,499,260)	\$	(1,499,260)	\$ (1,499,260)
	SUBTOTAL INTERNAL EXPENSE	\$	110,317	\$	553,876	\$ 649,992	\$	738,870	\$ 778,102
FINANCIAL PLAN BAL	ANCE	Ś	(0)	Ś	_	\$ 0	Ś	_	\$ (0)